

## Appendix 1a - 2021/22 End of Year Savings Delivery Position

### End of Year Summary

1.1 The table below reflects the end of year savings delivery position **as at 25/05/22**, for the agreed £11.7m target 2021/22 savings.

Saving Status	(£'ms) %
<p><b>Category A1: Saving has been <u>confirmed</u> as secured and delivered (recurring)</b></p> <p><i>These savings have been closed as secured and delivered with <u>all approvals</u> in place. These are sustainable, ongoing savings.</i></p>	<p><b>£4.75m (40%)</b></p>
<p><b>Category A2: Saving are <u>presumed</u> to be secured and delivered (recurring)</b></p> <p><i>These savings have been closed as presumed to be 'secured and delivered' however only partial approvals are in place. These are presumed to be sustainable, ongoing savings.</i></p>	<p><b>£0.47m (4%)</b></p>
<p><b>Category B: Saving confirmed as secured and delivered (one off) as per the original agreed method and signed-off as closed. These were always planned as non-recurring savings.</b></p>	<p><b>£0.13m (1%)</b></p>
<p><b>Category C: Savings which have been mitigated on an ongoing basis (recurring)</b></p> <p><i>This category represents savings where the saving is being delivered but a variation of the original method. In this instance, the service has identified mechanisms to mitigate the shortfall on an ongoing basis.</i></p>	<p><b>£0.00m (0%)</b></p>
<p><b>Category D: Savings which were mitigated in year one-off, but remain due in 22/23</b></p> <p><i>This category represents savings where the original saving has under-delivered, unable to deliver or not delivered. In this instance, the service has either identified mechanisms to mitigate the shortfall within the same division via a tactical approach, <u>or</u> a mitigation has been provided via external funding sources (e.g., Covid central government grants) or wider corporate BCC mitigations.</i></p>	<p><b>£1.99m (17%)</b></p>
<p><b>Category E1: Original savings undelivered but mitigated one off as per Category D. Budgets have been enhanced and the efficiencies can be contained with no additional activity.</b></p> <p><i>Contrastingly to category D, confirmation received from the Executive lead that these undelivered savings will be fully mitigated via the enhanced budget for the following year and as such no additional activity will be required. The savings have not been formally written off by Council and therefore in this instance they will be roll forward, monitored in line with the budget and fully reinstated as per category D should the ability to contain not be evident.</i></p>	<p><b>£4.0m (34%)</b></p>
<p><b>Category E2: Original savings undelivered but mitigated one off. These savings have now been written off from 22/23 and will <u>not</u> 'rollover'.</b></p>	<p><b>£0.4m (3%)</b></p>

Saving Status	(£'ms) %
<i>In contrast to Category D, these savings will <b>cease</b> to exist in their current format from 22/23.</i>	
<b>Grand Total</b>	<b>£11.74m</b>

## Mitigated Savings

1.2 The table below documents all the savings in category C and, D and E as noted in above, where there has been non-delivery during 2021/22 of the saving as originally described and approved by Full Council. In some cases, Directors identified mitigations within their services. If these savings continue to be unachievable in the future the Council will need to identify other savings to compensate or seek write off's via the formal process.

ID	Reporting Directorate	Name of Proposal	Net saving 21/22 (Where this is only a subset of a larger saving the full saving is shown)	End of 21/22 Year (Category)	What was the one-off 21/22 mitigation?	MTFP Impact/Actions in place for 22/23
21_NS_04_A	Cross-Cutting (Res Led)	Addressable Spend/ Third Party Savings	569,000 (of £800,000)	Category D	5. Other - Various one-off contract related savings incl. PFI and contingency reductions.	Third Party Spend programme remains underway with prioritised list of contracts and categories under review
21_NS_05M	Cross-Cutting (G&R Led)	Corporate Landlord Delivery Model	352,000 (of £500,000)	Category D	1. Council wide one-off 21/22 budget underspends	Corporate Landlord and Estate rationalisation programme underway
21_NS_03_2223 CEN04_M_G	Growth & Regeneration	Common Activities (incl. Streamline strategic support services) <b>ONE OFF Growth &amp; Regeneration</b>	240,000 + 236,331 =£476,331	Category D	3. Other - Across staffing salary underspends in G&R	Common Activities Transformation Programme remains underway
21_NS_03_2223C EN04_M_R	Resources	Common Activities (incl. Streamline strategic support services) <b>ONE OFF RESOURCES</b>	236,331 (of £500,000)	Category D	1. Council wide one-off 21/22 budget underspends	Common Activities Transformation Programme remains underway
IN27b-M	Growth & Regeneration	Generating and saving money through energy generation and efficiency	180,000 (of £280,000)	Category D	1. Council wide one-off 21/22 budget underspends	Exploration of an ongoing financial reconciliation to cover committed energy savings given the service context changes in light of City Leap.
NEW-4_Amended_A	Resources	Maximised internal recharging	140,000	Category D	4. Other - Internal Recharging in IT	Digital Transformation projects approved in Sep 21+ further change activity pending approval from July Cabinet will look to deliver these savings and mitigate pressures
21_New 20_M	Cross-Cutting (Res Led)	Thematic savings: Office Based Cost	80,540 (of £175,000)	Category D	1. Council wide one-off 21/22 budget underspends (one off office and transport underspends)	Further review required in early 22/23 to clarify if the one off underspends in 21/22 can be applied/continue as recurring savings.
21_New 19_M	Cross-Cutting (Res Led)	Thematic savings: Transport related Savings	78,610 (of £150,000)	Category D	1. Council wide one-off 21/22 budget underspends (one off office and transport underspends)	Further review required in early 22/23 to clarify if the one off underspends in 21/22 can be applied/continue as recurring savings.
IN02_M	Growth & Regeneration	Operations Centre – increase income	45,000	Category D	1. Council wide one-off 21/22 budget underspends	Plans are in place to develop and expand opportunities with technology enabled care to increase income through increasing the customer base

						and partnering with other authorities and partners. Additionally, work is underway exploring opportunities to maximise benefits related to ducting and fibre, however meeting this saving will remain difficult due to investment/resourcing challenges.
IN25_continued M	Growth & Regeneration	Increase income generation and efficiency across culture services	35,000	Category D	1. Council wide one-off 21/22 budget underspends	Project is underway to explore savings from museums and archives review which will also look at commercial income opportunities
21_New 18_M	Resources	One off mitigation for ICT P750 Server replacement	30,000	Category D	6. Other - Originally the mitigation was confirmed as being via an IT contract saving, however given the final end of year overspend in IT Finance have confirmed that this cannot be stated as the mitigation. Therefore corporate mitigation of cross-council underspend or £3m savings contingency applies.	P750 server decommissioning project is due to complete in 22/23 releasing the committed savings
FP33_21_CC	People	Commissioning Adult Purchasing Budget ( <i>subset of original Better Lives savings</i> )	1,800,000 (of £2,000,000)	Category E1	2. Other - One off sources - CCG and NHS and Covid income streams	No further action - saving to be mitigated/met on recurring basis via growth bid to Adult Social Care budgets, however if further pressures arise in social care further/new savings may need to be identified
21_NS_01C	People	Monitoring and grip debt recovery and DPs	1,200,000 (of £2,000,000)	Category E1	2. Other - One off sources - CCG and NHS and Covid income streams	No further action - saving to be mitigated/met on recurring basis via growth bid to Adult Social Care budgets, however if further pressures arise in social care further/new savings may need to be identified
FP33_21_BC	People	Strengths Based Approach ( <i>subset of original Better Lives savings</i> )	1,000,000 (of £1,350,000)	Category E1	2. Other - One off sources - CCG and NHS and Covid income streams	No further action - saving to be mitigated/met on recurring basis via growth bid to Adult Social Care budgets, however if further pressures arise in social care further/new savings may need to be identified
FP36-E2a	Growth & Regeneration	MITIGATION/ROLLOVER For "Identify alternative funding to continue to support people in Council Housing".	210,000	Category E2	1. Council wide one-off 21/22 budget underspends	No further action - saving written off from 22/23 onwards
FP01-7d_a	Growth & Regeneration	Alternative to expensive nightly accommodation	190,000 (of £300,000)	Category E2	1. Council wide one-off 21/22 budget underspends	No further action - saving written off from 22/23 onwards
<b>Total</b>			<b>6,386,431</b>			